# Dr. Steve Vargo, IDOC Optometric Practice Management Consultant

I am a full time practice management consultant for IDOC.



#### **Are You a Top Performer?**

Steve Vargo, OD, MBA

#### High-performing team

- More productive workplace
- More teamwork / collaboration
- Less drama
- Less conflict
- Greater trust
- Higher levels of motivation
- More FUN!



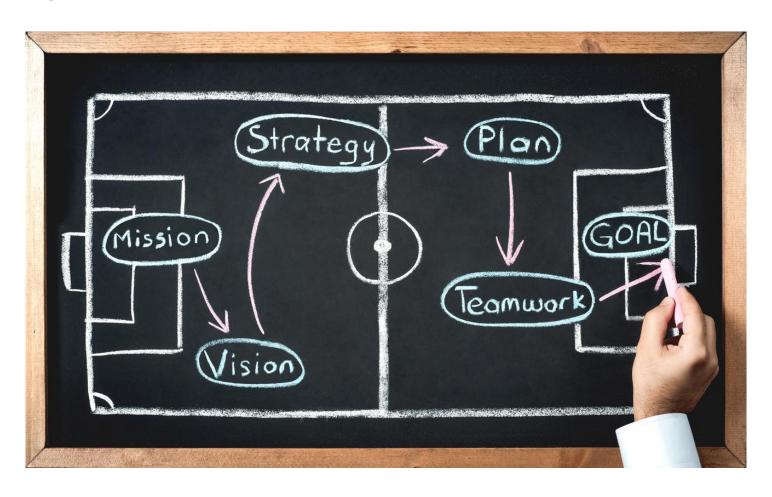


- Declining productivity
- Poor teamwork
- Excess drama
- More conflict
  - Less trust
  - Low levels of motivation
  - **NOT FUN!**

It's hard to find good people!!



#### Are you coachable?



# 50%

of U.S. workers lack clarity on what is expected of them at work.

Source: Gallup

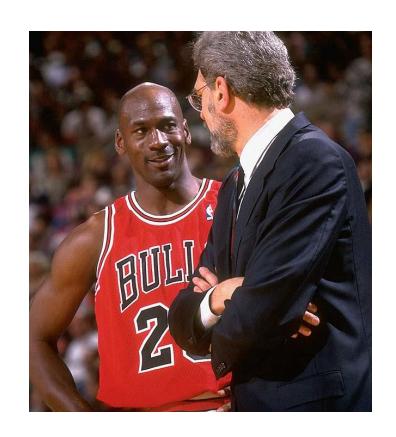
#### Did you...

- 1. Set clear expectations?
- 2. Provide adequate training?
- 3. Provide frequent performance feedback?



"My best skill was that I was coachable. I was a sponge and aggressive to learn."

- Michael Jordan



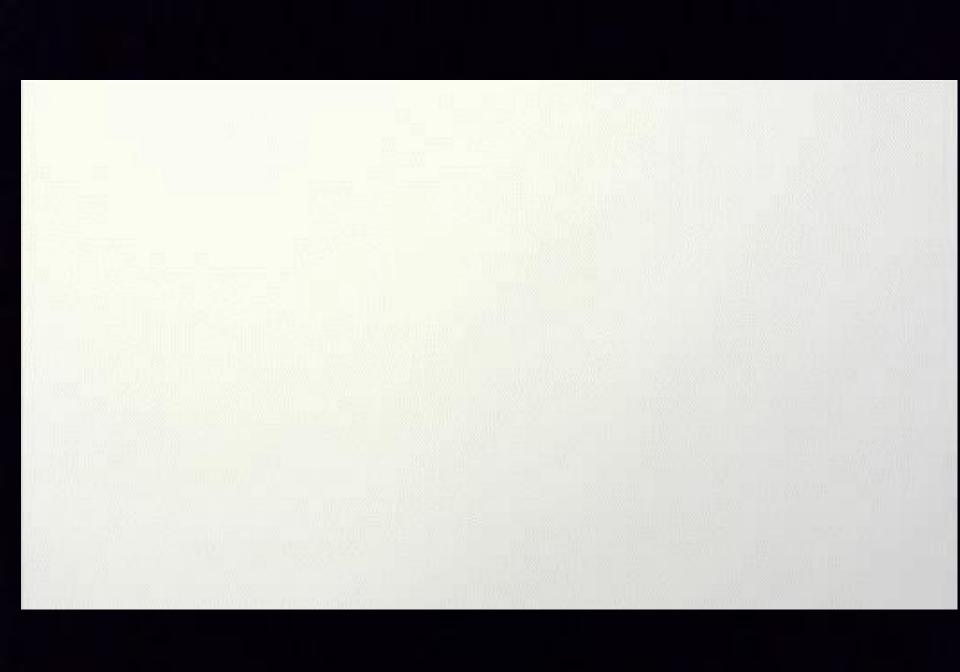


#### Are you motivated?





"We find it helps our less motivated employees."



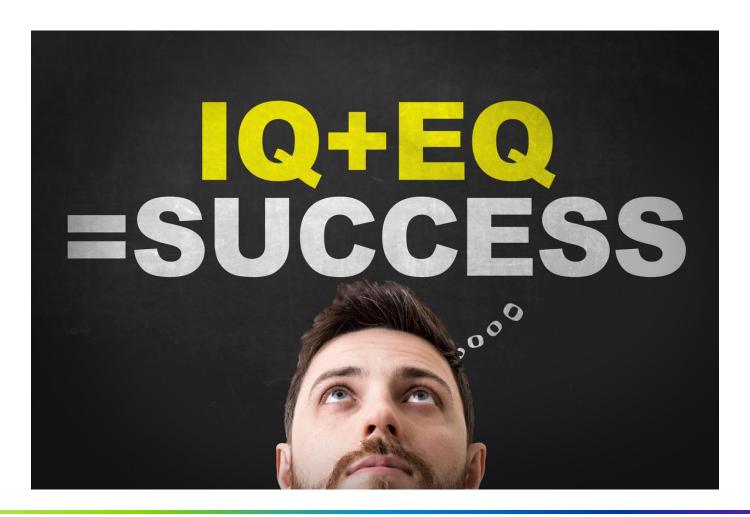
## Do you like your job?

Do your employees like their job?





#### Are you emotionally intelligent?



#### 3 signs of emotional intelligence

- 1. Self-awareness the ability to handle criticism without denial, blame or excuses
- Open-minded open to other people's ideas WITHOUT judging
- 3. Good listener



### Are you a good culture fit?





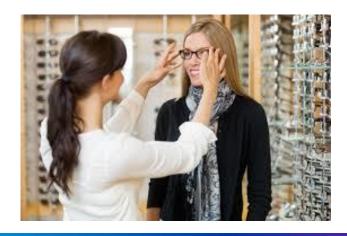
#### Hire for the right fit

- 1. Identify the attitudes you seek
- Don't give a roadmap
- 3. Ask behavioral-based questions

# Do you have experience?





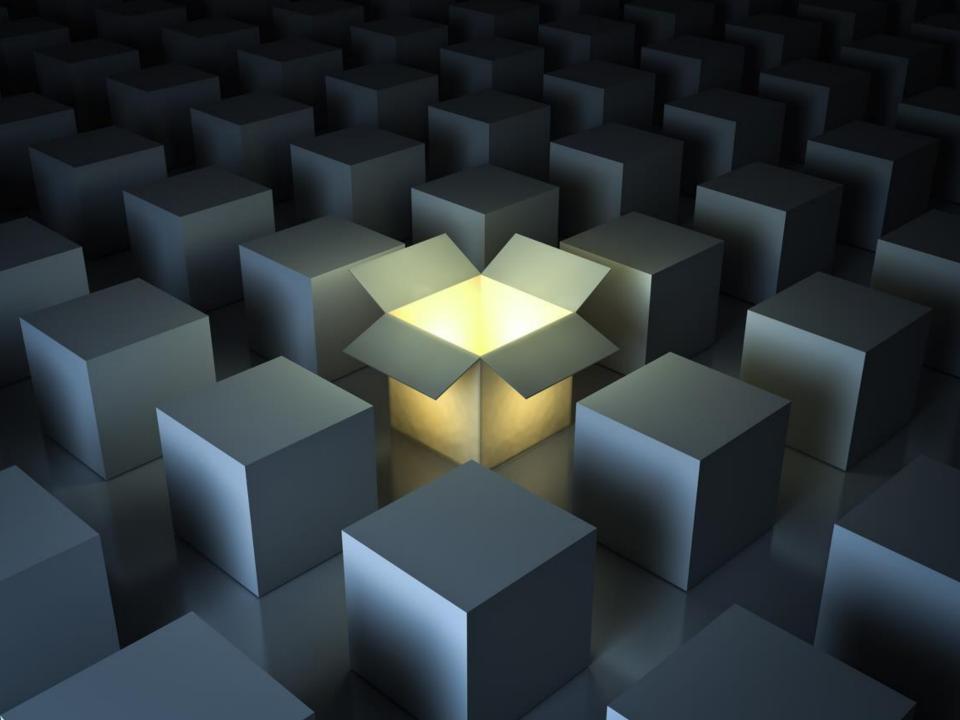


#### Top 5 reasons new hires fail

- 1. **Coachability (26%)**: The ability to accept and implement feedback.
- 2. **Emotional Intelligence (23%)**: The ability to understand and manage one's own emotions and accurately assess others' emotions.
- 3. **Motivation (17%)**: Sufficient drive to achieve one's full potential.
- 4. **Temperament (15%)**: Attitude and personality suited to the particular job.
- **Technical Competence (11%)**: Functional or technical skills required to do the job.

#### Are you a top performer?

- Are you coachable?
- Are you motivated?
- Are you emotionally intelligent?
- Are you a good culture fit?
- Are you experienced?



# Thank You!!

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